EXECUTIVE SUMMARY

On January 12, 2005, the O’Hare Modernization Program (OMP) had their first Outreach Contractor Open House at the O’Hare Hilton Hotel. This program was a joint effort by OMP staff and the Center of Excellence for Airport Technology (CEAT). Details about Phase One of the OMP project were presented to the audience by Rosemarie Andolino, OMP Director; Chris Arman, OMP Associate Director; Eric Griggs, Chief Procurement Officer City of Chicago; John Bush, Senior Project Manager North Airfield and James Chilton, Senior Project Manager South Airfield. The multi-billion O’Hare Modernization Program will reconfigure O’Hare’s outdated intersecting runway configuration into a modern parallel configuration, substantially reducing delays and increasing capacity. The City of Chicago expects the modernization will create 195,000 new jobs and an additional $18 billion in annual economic activity for the region.

At this meeting 400 participants were present. Some of them had previously pre-registered, some others attended the open house as “walk-in”. Of these 400 participants, there were 237 business cards collected and verified against the registration spreadsheet and there were 98 walk-in registrants.

OMP and CEAT developed a survey that was handed out at the Open House. The survey (see Appendix A for Survey Summary) was comprised of a series of questions, some of them measuring how Contractor’s bids would be affected if (i) the OMP required that all powered-diesel equipment meet Tier 2 or 3 emissions, (ii) the Contractors were required to use low sulfur diesel fuel for all of their vehicles and (iii) the OMP were to supply ultra low sulfur diesel at the site, at an equal or lower cost than regular diesel. Additionally, questions were included to elicit the respondents’ opinions about what logistical concerns the Contractor might have (i) if the City were to supply the low sulfur diesel to the construction site, and (ii) with retrofitting existing diesel engines with EPA-verified, pollution control devices. Also questions were elicited to assess the Contracting community interest on bidding OMP work, as well as, to obtain information about the effectiveness of the meeting.

Furthermore, comments were requested to obtain additional feedback from the attendees related to additional interests for similar meetings, their responses are summarized as follows:

- 31% Networking Opportunities – CM Subcontractor Programs
- 22% Procurement Opportunities
- 19% Different site locations
- 10% Meeting Notification and Organization
- 9% Outreach/Affirmative Action Programs
- 6% Bonding Requirements
- 3% Accounting Practices

The survey target list was composed of all of the Open House attendees. The survey was handed out to all the attendees at the door, approximately 400 people. Fifty seven (57) people completed the survey and returned it (14% of all attendees). Forty two (42) of the 57 who completed the survey, provided their company information and 15 answered anonymously. Demographics of the Contractors who attended the Open House are included in Appendix B.
The following businesses and trade categories were represented at the Open House:

**Agencies**
- Netherlands Consulate General
- U.S. Department of Labor
- USDA Natural Resources Conservation Service

**Contractors**
- Acoustical & specialty ceilings, radiant ceilings contractor
- Aluminum window, curtain wall, storefront, structural glass handrail, glazing contractor
- Architectural woodwork/ Millwork/ Cabinetry fabricator.
- Brick pavers and driveway contractor
- Building automation, fire, security, electric distribution Contractor
- Carpentry contractor (3)
- Concrete contracting- flatwork, sidewalks, curbs, foundations Interior painting
- Concrete sawing and drilling contractor
- Controls and Security Contractor
- Corrosion control, cathodic protection Contractor, engineering, design, materials
- Demolition contractor (3)
- Door service, repair and installation contractor
- Environmental remediation contractor (4)
- Electrical Contractor (18)
- Electrical Contractor, with experience in pulling cable, LAN/WAN Technology, Wireless Technology.
- Earthwork, Concrete and Asphalt Paving contractor
- Environmental contracting and consulting specializing in asbestos, lead, acid, and soil remediation as well as UST removal
- Finish Carpentry contractor
- Irrigation contractor
- Security, CCTV and Video. Large Scale infrastructure contractor
- Mechanical piping contractor - Boiler installation and piping systems
- Flooring contractor (2)
- General Contractor (24)
- Hauling contractor Heavy Highway Contractor
- Heavy Highway Contractor (4)
- Hot mix asphalt producer & installer
- HVAC Ventilation Contractor (5)
- Landscaping and Excavation Contractor (7)
- Low voltage electrical contractor
- Masonry Restoration
- Mechanical contractor
- Painting, dry walling and flooring contractor
- Paving Contractor (7)
- Plumbing Contractor
- Property restoration contractor
- Refuse removal Contractor
- Sewer, water, excavation Contractor (3)
- Systems contractor for low voltage systems such as CCTV, card access, structured VDV cable plants, Telephone systems, carrier services and data network
- Security, fire/life safety/building, automation contractor/integrator
- Signage Contractor (2)
- Steel erection Contractor (2)
- Underground/aboveground fuel tank installations, removals, services & remediation contractor.
- Underground, tunnel and building contractor (2)
- Water well contractor - well drilling, pump installation, well & pump rehabilitation
- Wind, fire, water disaster clean up contractor
- Telecommunications Contractor including voice, data, fiber cabling, paging, card access, fire alarms and telephone systems.
- Welding contractor

**Manufacturers**
- Limestone Producer
- Manufacturers of reinforced concrete pipe, box culverts and chicago manholes
- Manufacturing Specialist, Automated Assembly, Robotic Packing, Palletizing, Inspection, Capital Equipment
- Manufacturer of Reinforced Concrete Pipe Box Culverts & CH60 M.H's
- Stone, sand & gravel quarry (3)

**Service Organizations**
- Affirmative Action Counseling; Construction Compliance Consulting; Concession Management; Research and Training Consultants Bonding and Insurance Agent for Construction Companies (3)
- Axiat
- Architecture Services (2)
- Bonding and Insurance Brokerage and Consulting (2)
- Business development and assistance through different programs such as: PTAC (Procurement Technical Assistance Center) SBDC (Small Business Development Center) IDOT DBE Supportive services).
- Civil Engineering consulting - Geotechnical Engineering, Construction Quality, Quality Assurance/Control (6)
- Communications consultant (2)
- Conservation Company specializes in historic and modern cemeteries.
- Construction managers (14)
- Construction Inspection Services (3)
- Construction Material Testing
- Consulting engineers qualified in civil, electrical, mechanical & structural engineering Corrosion control, cathodic protection engineering & design
- Crushing & screening services
- Custom software programming, systems design and installation, preventive and remedial maintenance, Facilities management, Engineering firm - design, construction, design build, civil transportation, structural, electrical, mechanical & architectural (7)
- Engineering, soil and material testing
Enterprise application integration, computer disaster recovery
Environmental Consulting (6)
Site inspection of erosion and sediment control
Fuel – Gasoline & Diesel supplier
Geotechnical Consulting
Logistics Management
Management and information technology consulting services
Mold and Indoor Air Quality, Occupational Health Services consulting
Photography - construction; progress; damage; aerial
Planning of Special Events
Relation Agency Service - Translation Service
Risk Management Services (3)
Safety Training & Consulting/Supplies & Flagger Training & Staffing (workzone)
Testing solution - nondestructive standard and innovative
Technology implementation, hardware - voice, data, video, software system integration, project management, outsourcing
Vibration monitoring for construction, demolition and ambient levels.

Suppliers
Aggregate material supplier (5)
Asphalt sales, aggregate material sales, clean construction/ reclamation fill sites
Concrete pumping supplier (3)
Construction equipment supplier (3)
Cost consulting
Corrosion control, cathodic protection material supplier
Crane rental service (2)
Dumpster rental & recycling
Electrical supplier (2)
Fire and Safety Equipment Co.
Food / beverage & retail concessions
GPS Machine Control supplier
Hot mix asphalt producer & installer along with any associated work
Imaging, Reprographics, Blueprinting, Internet Document Management, Signage, Copying,
Materials vendor (3)
Primavera Software Vendors/Consulting
Provide crane and lift equipment rentals
Paving (Bit & PCC)/General Contractor
Portland cement manufacturing and distributors.
Paving supplier
Ready-mix concrete supplier
Safety, health and environmental consulting, training and safety supplies.
Sewer pipe, jackin pipe & micro tunneling pipe
Soil stabilization supplier
Supplier of various types of pipe, chemicals and construction supplies.

Trade Organizations
Carpenter union
Chicago Women In Trades - Insulating pipe, tanks, HVAC duct and pumps
Millwrights-local union, 1,000 members
Union Shop, Excavating, site work, underground & demolition.

Training Organizations
Safety Training & Consulting/Supplies
Flagger Training & Staffing (workzone)